Preparing for the Future The 2026 Update of the European Strategy for Particle Physics



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Herbstschule HEP, Bad Honnef, September 8, 2025



Lecture Outline

... and some preliminary remarks

A difficult evening lecture to give:

- Lots of material, and a moving target
- No textbook or blueprint
- Isn't lecturing about structures and processes super boring?

Three guiding questions:

- Where will particle physics be in 2040?
- II. What is strategic planning and why should I care?
- III. Update of the European Strategy for Particle Physics: what's going on now?









Where will particle physics be in 2040?



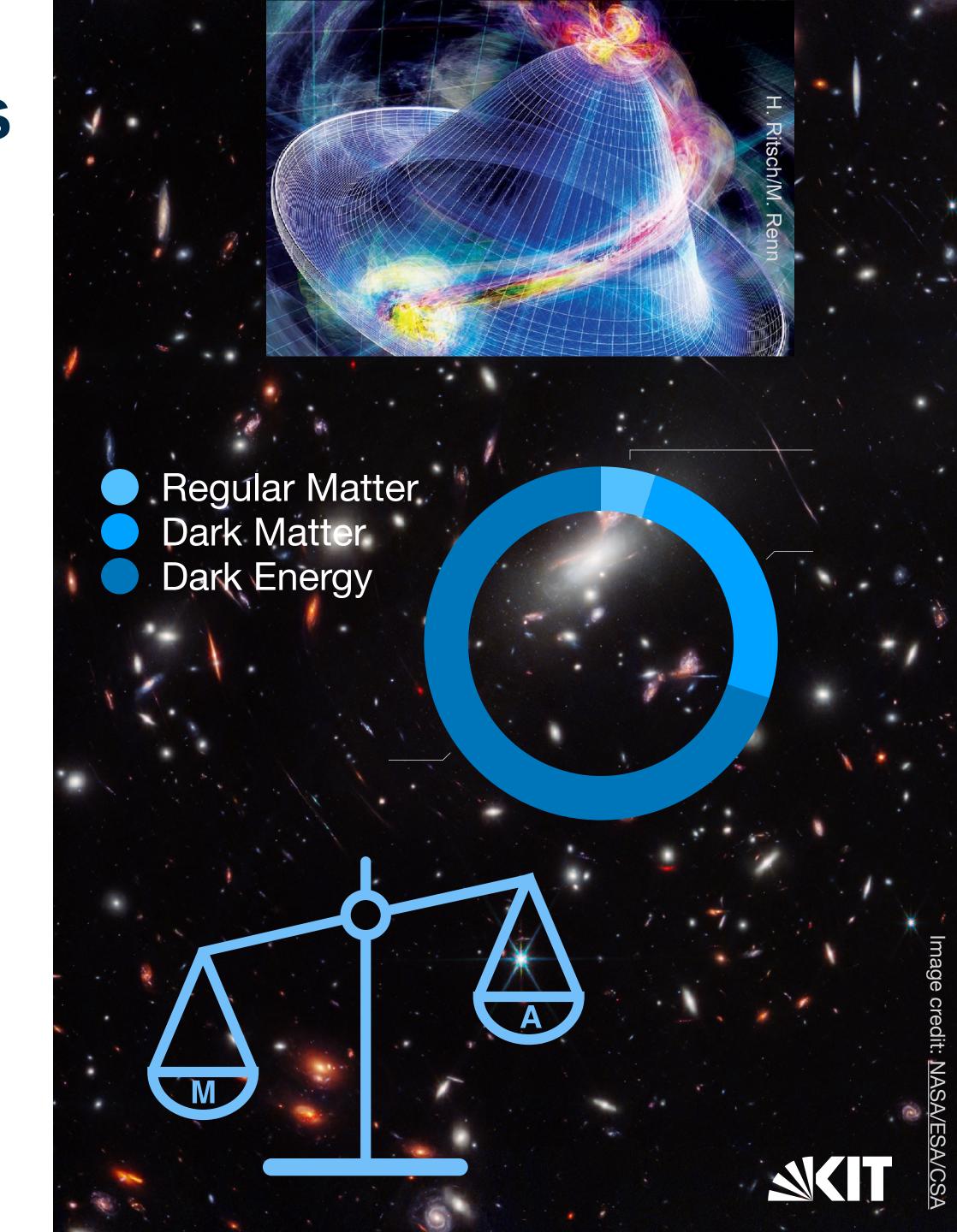
Open Questions in Particle Physics In 2025

What is the **structure of the vacuum?**The Higgs potential.

What is the **energy content** of the universe? Dark matter and dark energy.

Why is there so much more matter than antimatter in the universe?

Violation of the charge-parity (CP) symmetry.



Where will particle physics be in the 2040s?

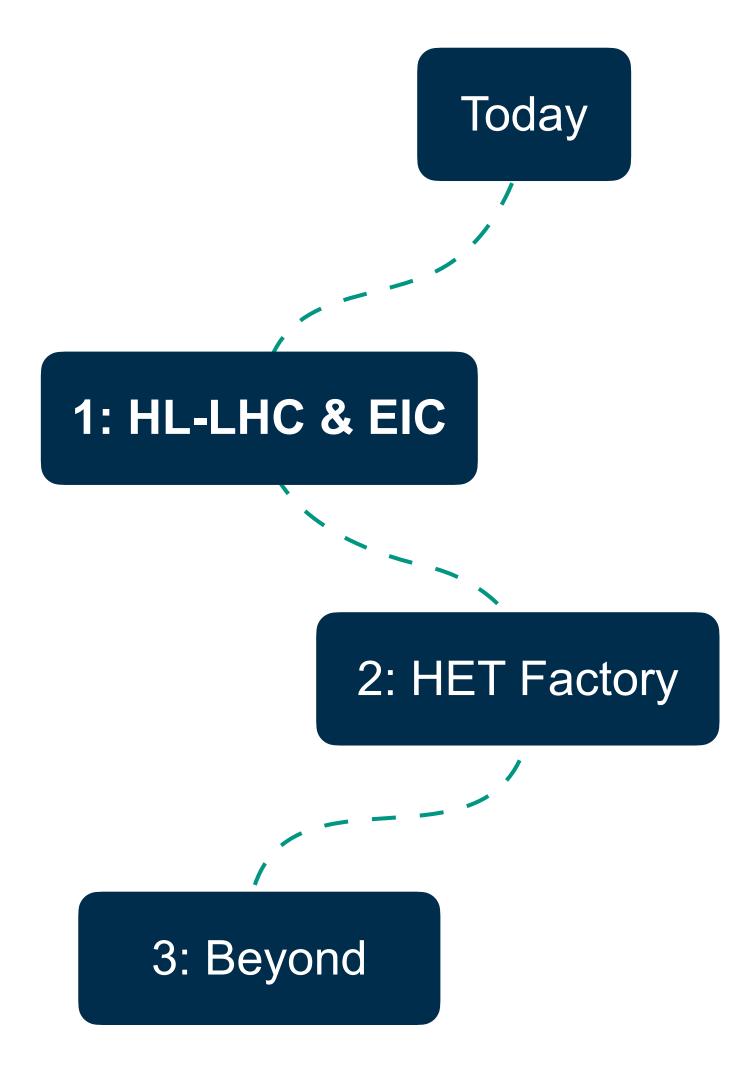
Colliders

European flagship: HL-LHC

- high-luminosity upgrade of the CERN LHC
- Accelerator upgrades → more luminosity
- Detector upgrades → innovative instrumentation

Further experiments globally:

- Belle II at SuperKEKb in Japan
- ePIC at the EIC in the US
- Further experiments at DAΦNE in Italy, BEBC in China,
 VEPP in Russia, ...





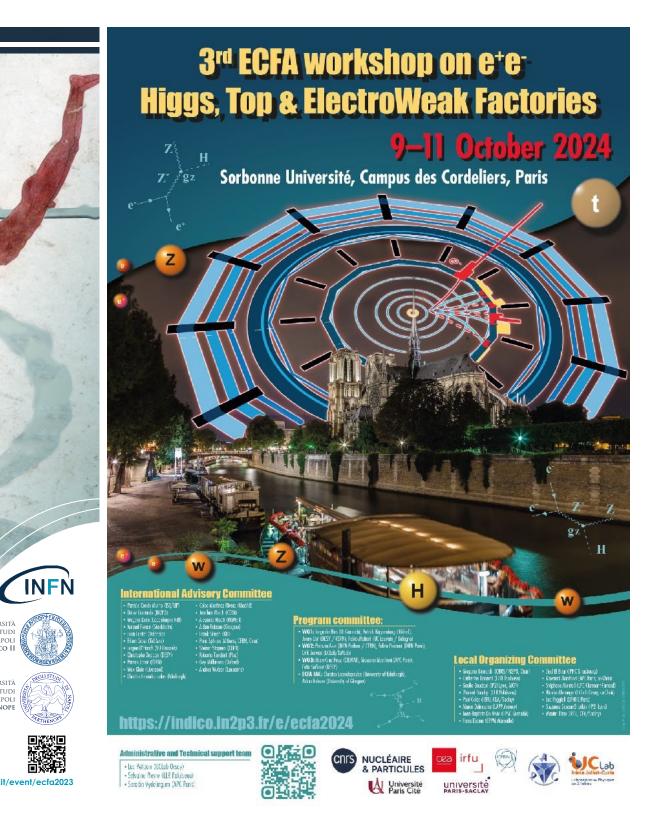


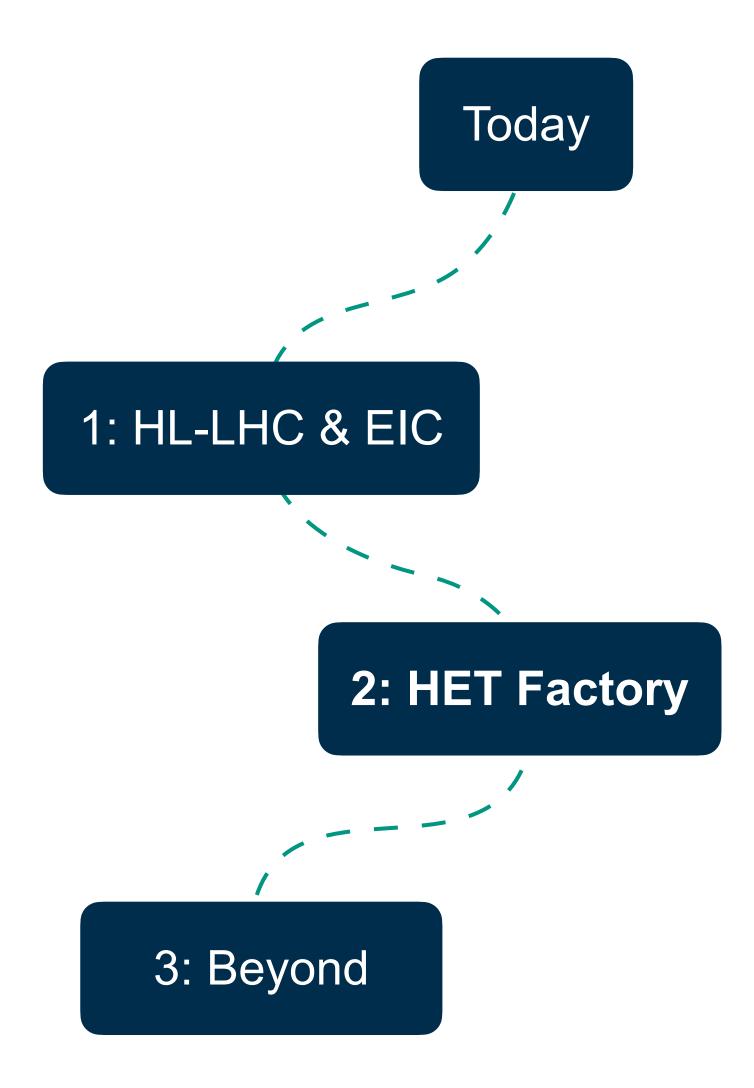
What can we expect beyond the 2040s?

The Next Flagship Collider

From the 2040s: Higgs/EW/Top Factory ("HET Factory")









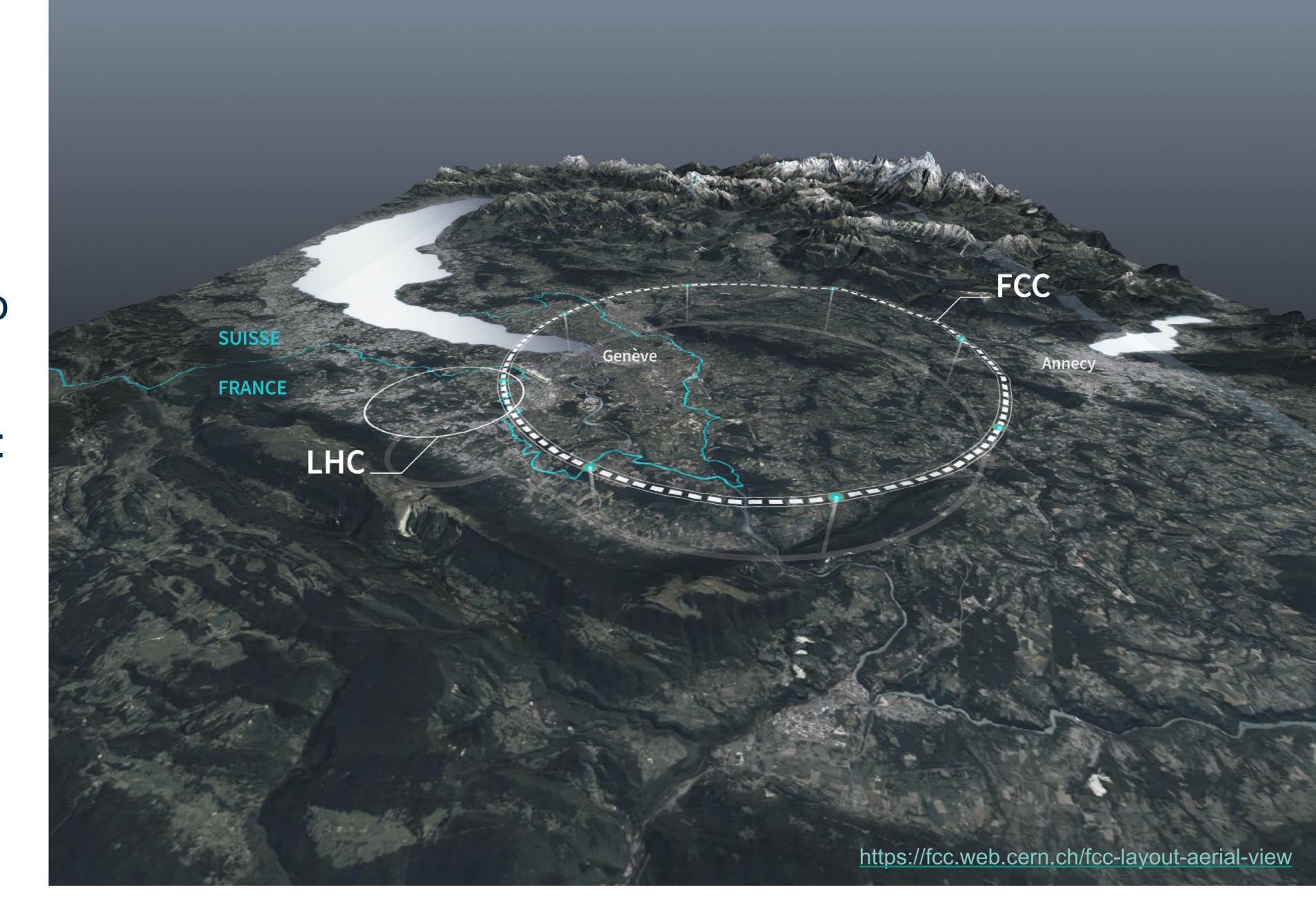


FCC-ee The Circular Option

90.7 km ring, from 91.2 GeV (Z) to 365 GeV (tt)

Integrated program:
hadron collider in
the FCC tunnel
after FCC-ee
(like LEP → LHC)

Competing project in China: CEPC





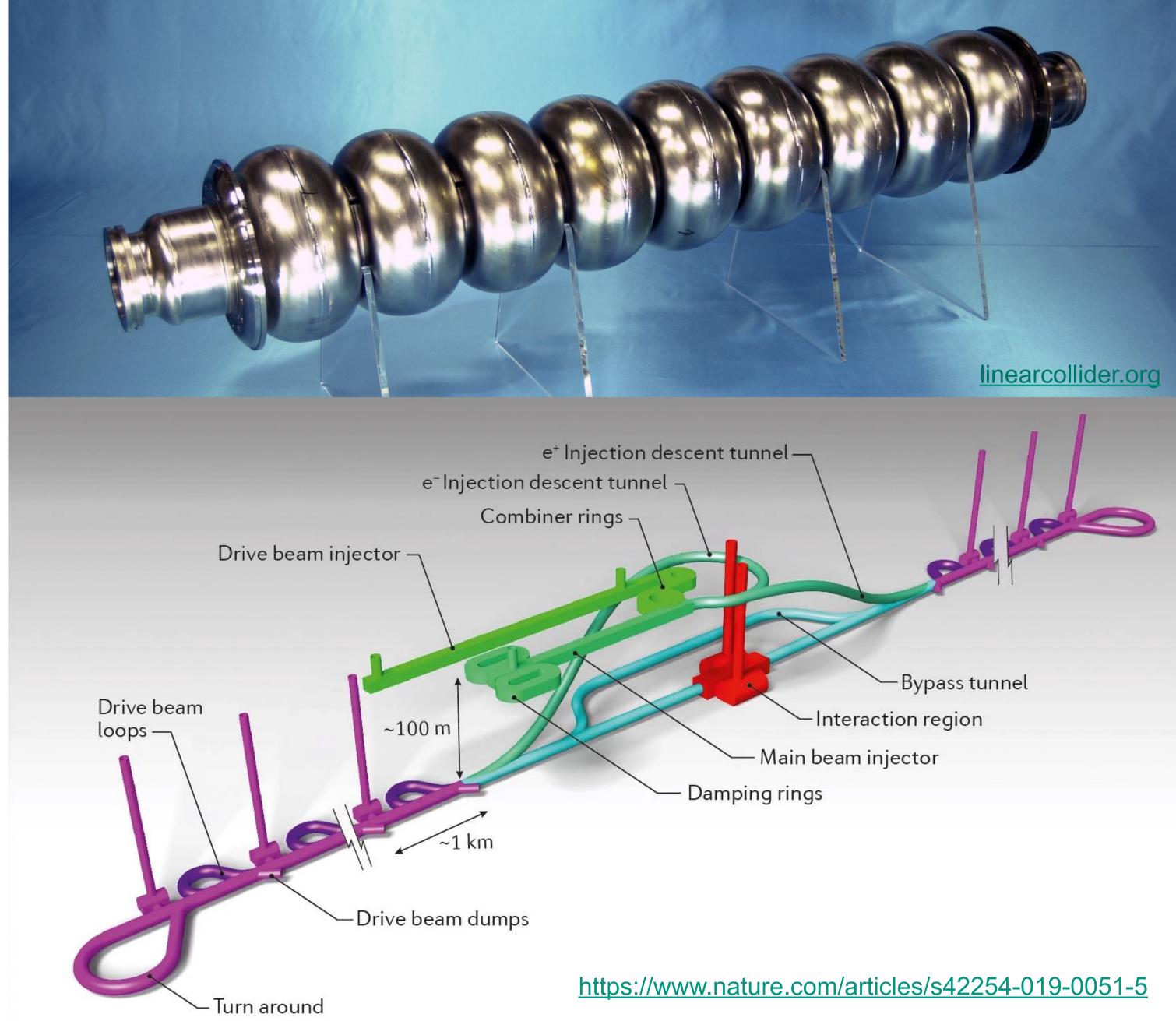


LCF at CERN

The Linear Option

Linear Collider Facility:

- ILC-like: superconducting radiofrequency (RF) cavities, 250 GeV, 550 GeV
- CLIC-like: normal-conducting RF cavities and drive beam,
 380 GeV, 1.5 TeV

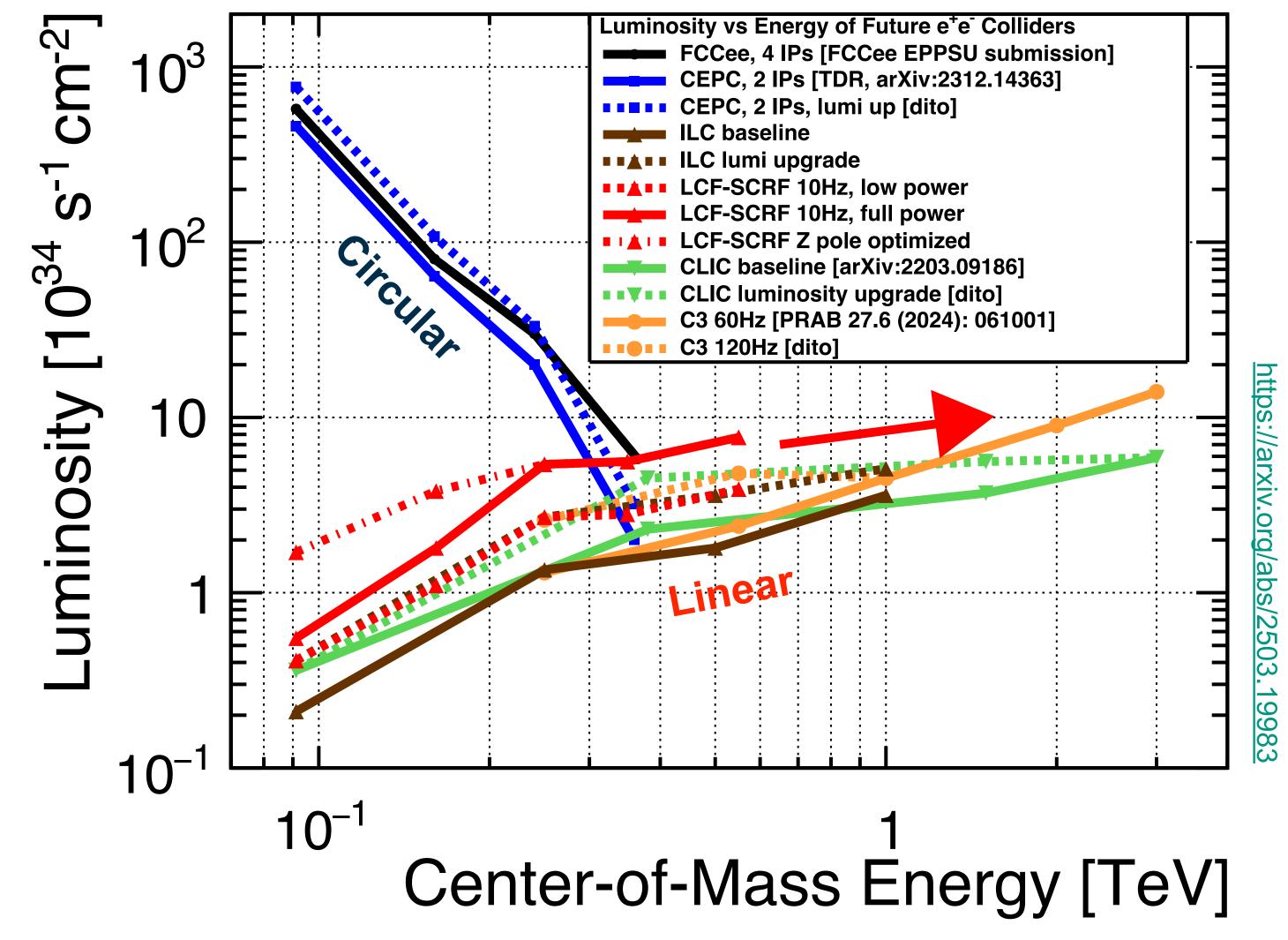






Linear or Circular?

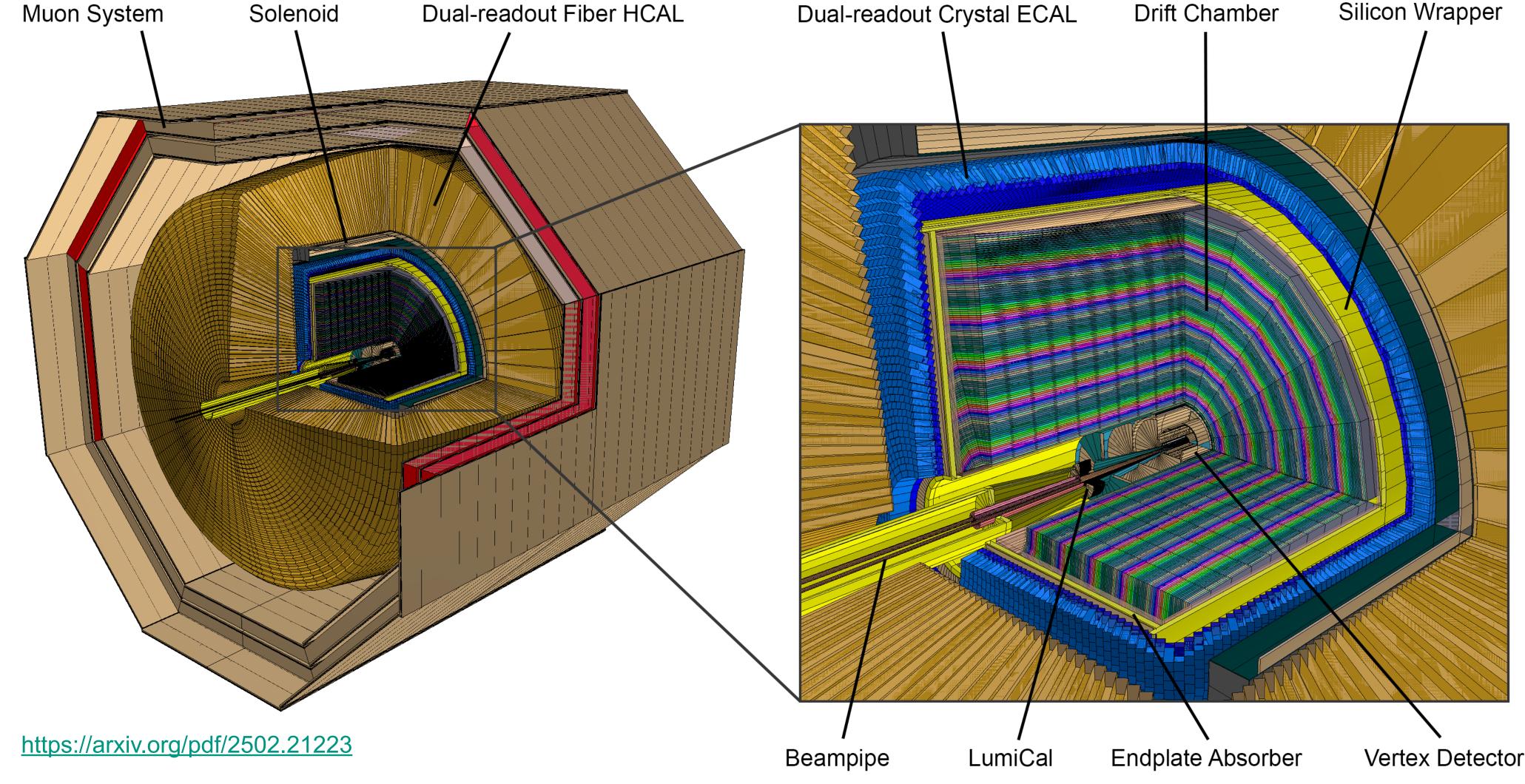
Luminosity vs. Center-of-Mass Energy





Detector Concepts for a Higgs/EW/Top Factory

Example: IDEA - Dual Readout Calorimetry for the FCC-ee





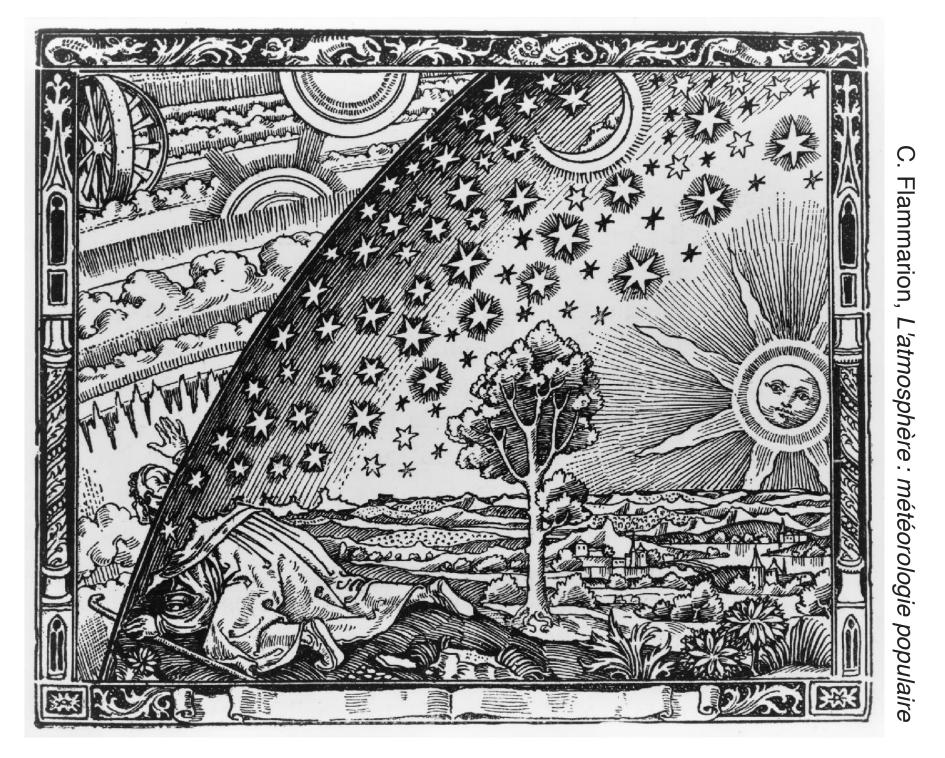


What can we expect beyond the 2040s?

The Next Flagship Collider

From the 2040s: Higgs/EW/Top Factory ("HET Factory")

Beyond 2050: hadron or muon collider with at least 10 TeV partonic center-of-mass energy



Today 1: HL-LHC & EIC 2: HET Factory 3: Beyond





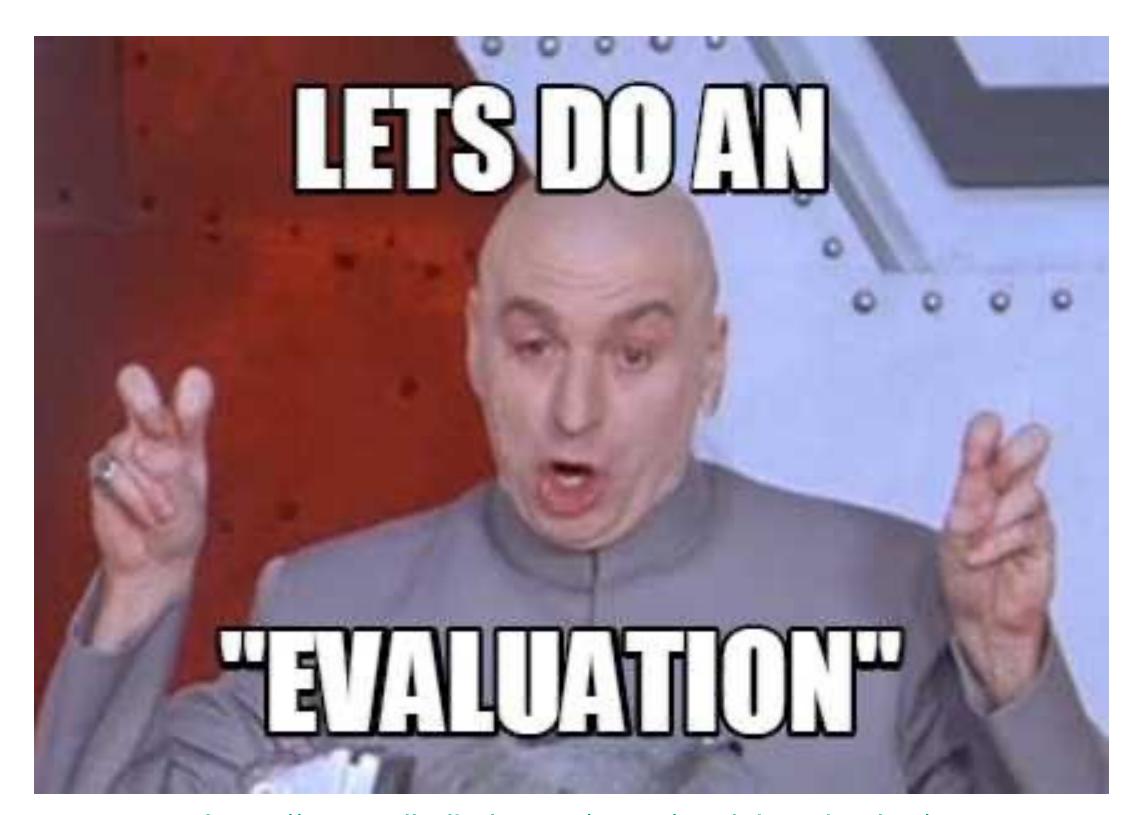
Evaluating and Comparing Future Projects

Finding the Right Metric

Goal: pick projects with largest interest in particle physics community and largest scientific impact

Boundary conditions: technology readiness, political and financial feasibility, environmental and societal impact

Important: need fair comparison of competing projects → benchmarks



https://www.mihaileric.com/posts/model-evaluation/





Which future projects would you embark on?

A Gretchen Question

Please answer this question using the audience response system **Pingo** (hosted at KIT)



https://pingo.scc.kit.edu/events/361709

Food for thought: would it make sense to let the particle physics community vote on the next big project?



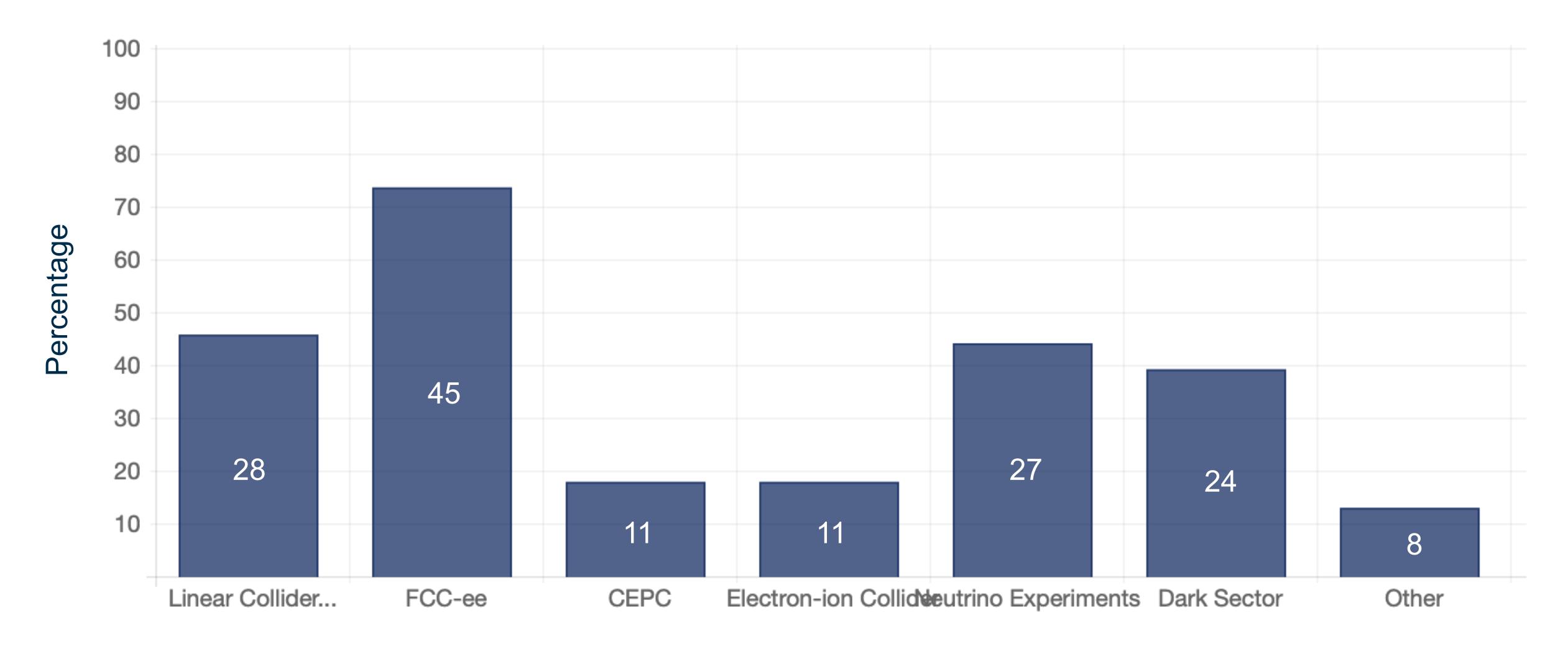
J. Tissot, <u>La Rencontre de Faust et de Marguerite</u>, (1860, Musée d'Orsay)





Your Preferred Future Project

Survey Results









What is strategic planning and why should I care?



Preparing for the Future

Challenges for Big Projects

Long time scales

LHC upgrades: 25–30 years from first ideas to data-taking

Major investments

in large-scale research infrastructures

A rapidly changing world

microelectronics, manufacturing, AI, second quantum revolution, ...

ChatGPT prompt: generate a picture of a big future particle physics project considering the long time scales, the major infrastructure investments and the rapidly changing world





Strategic Planning

What IS a strategy, anyway?

Vision: Why?

Strategy: What?

Tactics/Implementation:

How?





Strategic Analysis of New Projects

SWOT: Strengths, Weaknesses, Opportunities, Threats







Why You Should Care About Strategy

if you are an Early Career Researcher today

Today's Early Career Researchers (ECRs)...

- ... will be tomorrow's leaders
- ... will make projects sustainable
- will define how we work together
- ... deserve challenging projects, recognition, and attractive career paths

ECR Open Symposium 2025



C. Dimitriadi, U. Einhaus, ESPP Open Symposium 2025

→ ECRs should participate in today's decisions





The Global Context

Scientific Collaboration in a Multipolar World

Political and societal boundary conditions became more difficult in recent years

World regions aiming for technological sovereignty and competitiveness

LHC: very successful model of worldwide scientific collaboration

→ global particle physics network

The future of European competitiveness

Part B | In-depth analysis and recommendations





Which Story Do We Tell about Our Projects?

Science Communication

How can we convincingly communicate our science and projects to **different target** audiences?

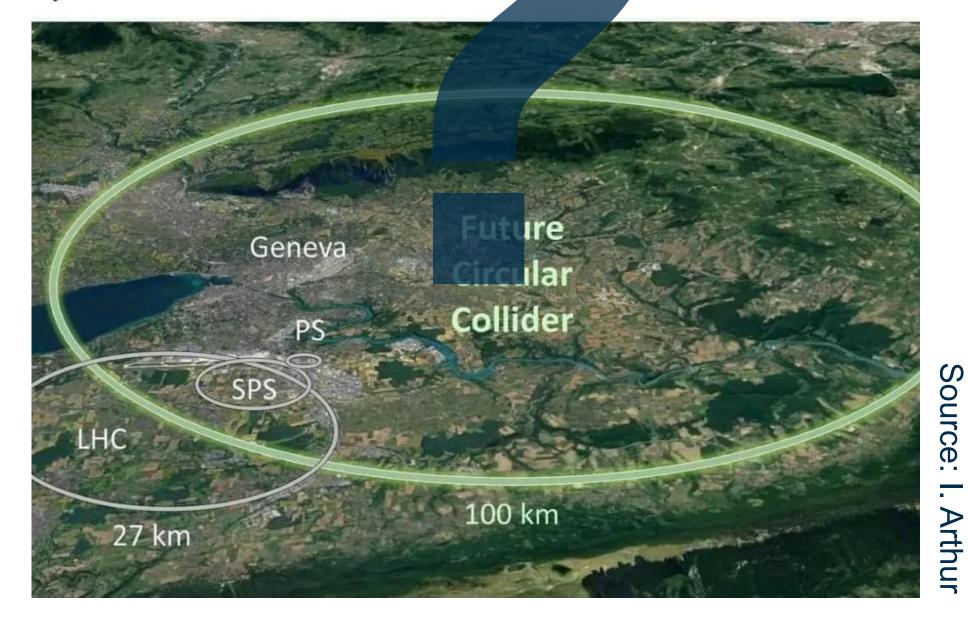
- A. Our peers
- B. Young generation
- C. General public
- D. Policymakers

Challenge: create a one-minute elevator pitch for any of the target audiences above (please indicate which) https://pingo.scc.kit.edu/events/361709



Memes can be very telling...

just one more collider bro. i promise bro just one more collider and we'll find all the particles bro. it's just a bigger collider bro. please just one more. one more collider and we'll figure out dark matter bro. bro cmon just give me 22 billion dollars and we'll solve physics i promise bro. bro bro please we just need to build one more collider t







One-Minute Elevator Pitch

Survey Results

Curiosity drives our exploration of nature

B: we can find things which we only dream of today.

It's like lhc but better.

D: our country will be the leader in this field and we will set global standards

D: pleeeeease give us money, you won't regret it

My theory provides predictions for a phase space regime unavailable so far. in order to keep me employed, please let us build the next collider such that my theory can be valsified, but i already habe three new theories in store to explain why i am wrong. will need another collider tho

We'll understand nature, it'll advance us

A-d: accelerator-based cancer therapy, d: competitiveness

General public: facility will have technological developments useful for medical facilities besides doing physics

B. bigger is better, bro

Just believe me bro im scientist

Cern made the internet (all)

We will find new particles and develop new technologies

B: see, it's very fun to build something new that has not been here before! think like the fastes car ever build! but additionally it's the smallest! that's cool!

For audience b: bro imagine how cool it would be to make two particles go nyoooooom. it's literally sonic irl







European Strategy for Particle Physics – What's Going On?



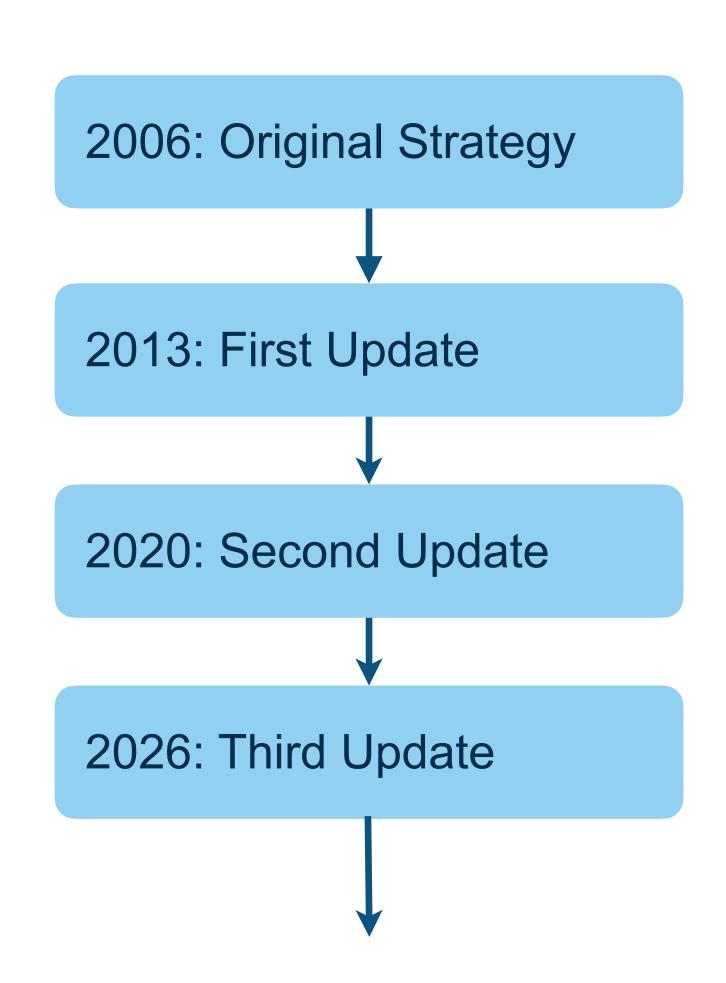
European Strategy for Particle Physics (ESPP)

Cornerstone of European Decision-making on the Long-Term Future of Particle Physics

Challenge: decision-making with O(104) scientists

Five major steps:

- Mandate from CERN Council
- Broad consultation
- Development of strategic recommendations for Council
- Council decides on strategy
- European particle physics community implements strategy

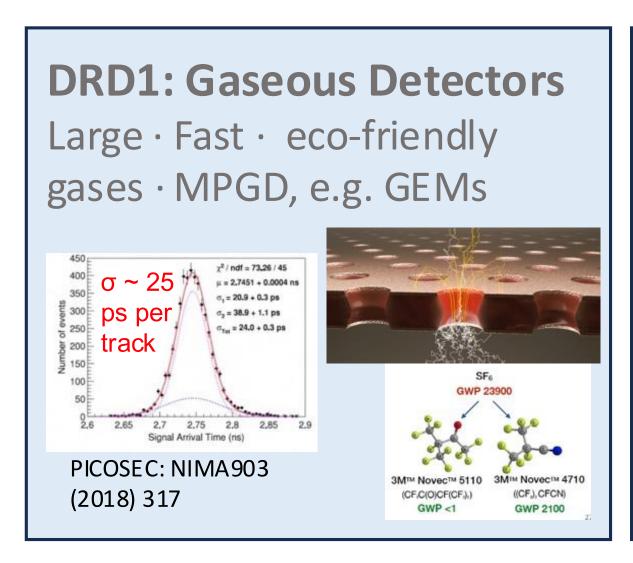


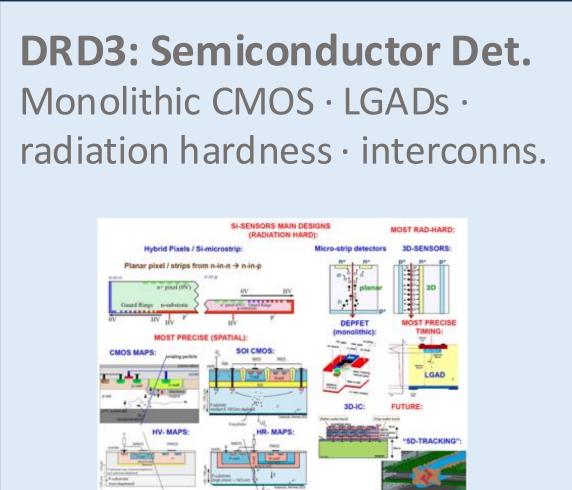


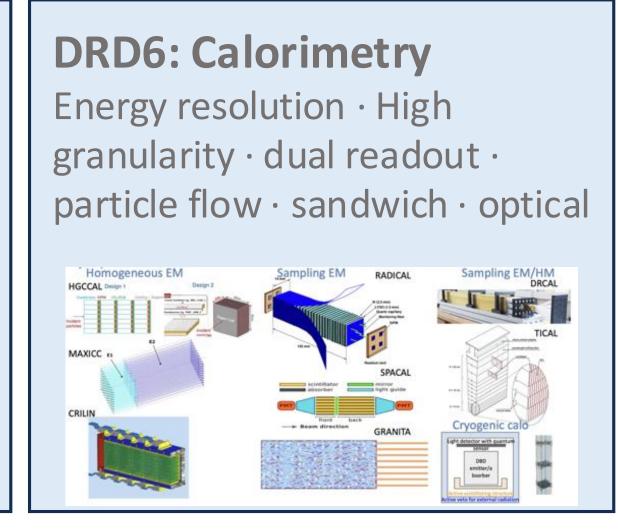


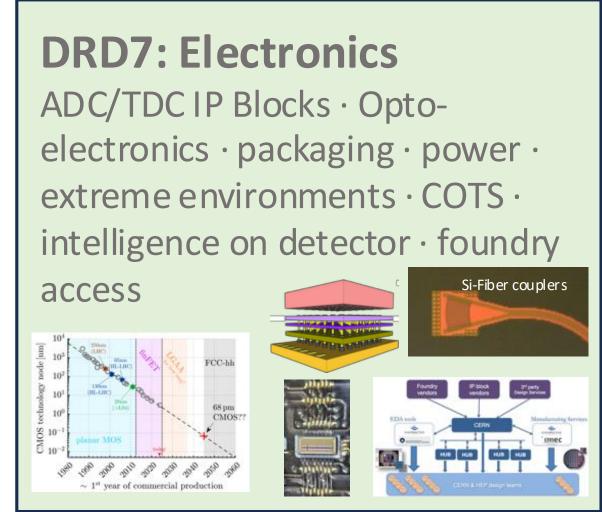
The ESPP Does Make a Difference: ECFA Detector R&D Roadmap

+ close collaboration and efforts in the US, Japan, and China

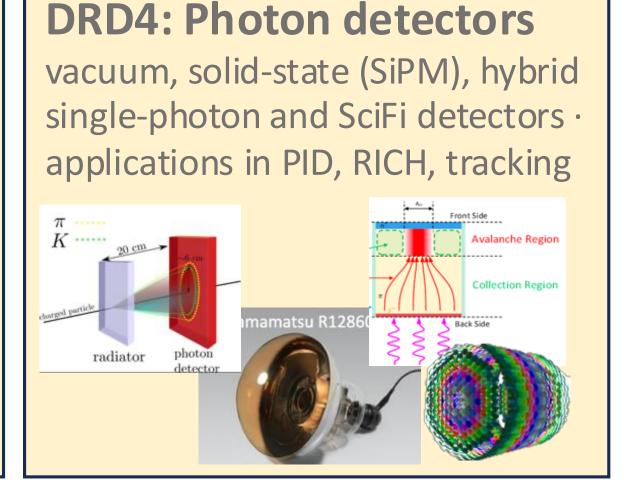












Quantum dots · superconduct. nanowires · bolometers · TES · MMC · nuclear clocks Applications in LEPP, first projects in HEPP happening | Nature | Shower profile via spectrometry | On Nature |

Ultra-thin beam pipes · CF foam and new materials · curved, retractable sensors · air & micro-channel cooling · eco-friendly cooling fluids · robots · augmented reality





ESPP: What are we supposed to do and who is involved?

What are ECFA, the ESG, and the PPG?

European Committee for Future Accelerators (ECFA)

long-range planning and advisory for CERN management

European Strategy Group (ESG)

proposal for medium-and long-term priorities of the field

Physics Preparatory Group (PPG)

preparation of scientific input for ESG proposal



Paris Sphicas, ECFA Chair



Karl Jakobs, Strategy Secretary





Timeline for the update of the European Strategy for Particle Physics

Deadline for the Council appointment of the **Deadline** for the Open submission of final members of the PPG and submission of main Submission of the draft national input in advance **Symposium** decision on the venue for the input from the strategy document to of the ESG Strategy **Open Symposium** community the Council **Drafting Session** 23-27 June 2025 **End September 2024** 31 March 2025 **14 November 2025 End January 2026** You Are Here December 2024 **End September 2025** March and June 2026 1-5 December 2025 26 May 2025 Council decision on the Submission of the **Deadline** for the **ESG Strategy** Discussion of the draft strategy venue for the **ESG** "Briefing Book" to submission of additional document by the Council and **Strategy Drafting Drafting** the **ESG** national input in updating of the Strategy Session advance of the **Open** Session **Symposium**

https://europeanstrategyupdate.web.cern.ch/process-0

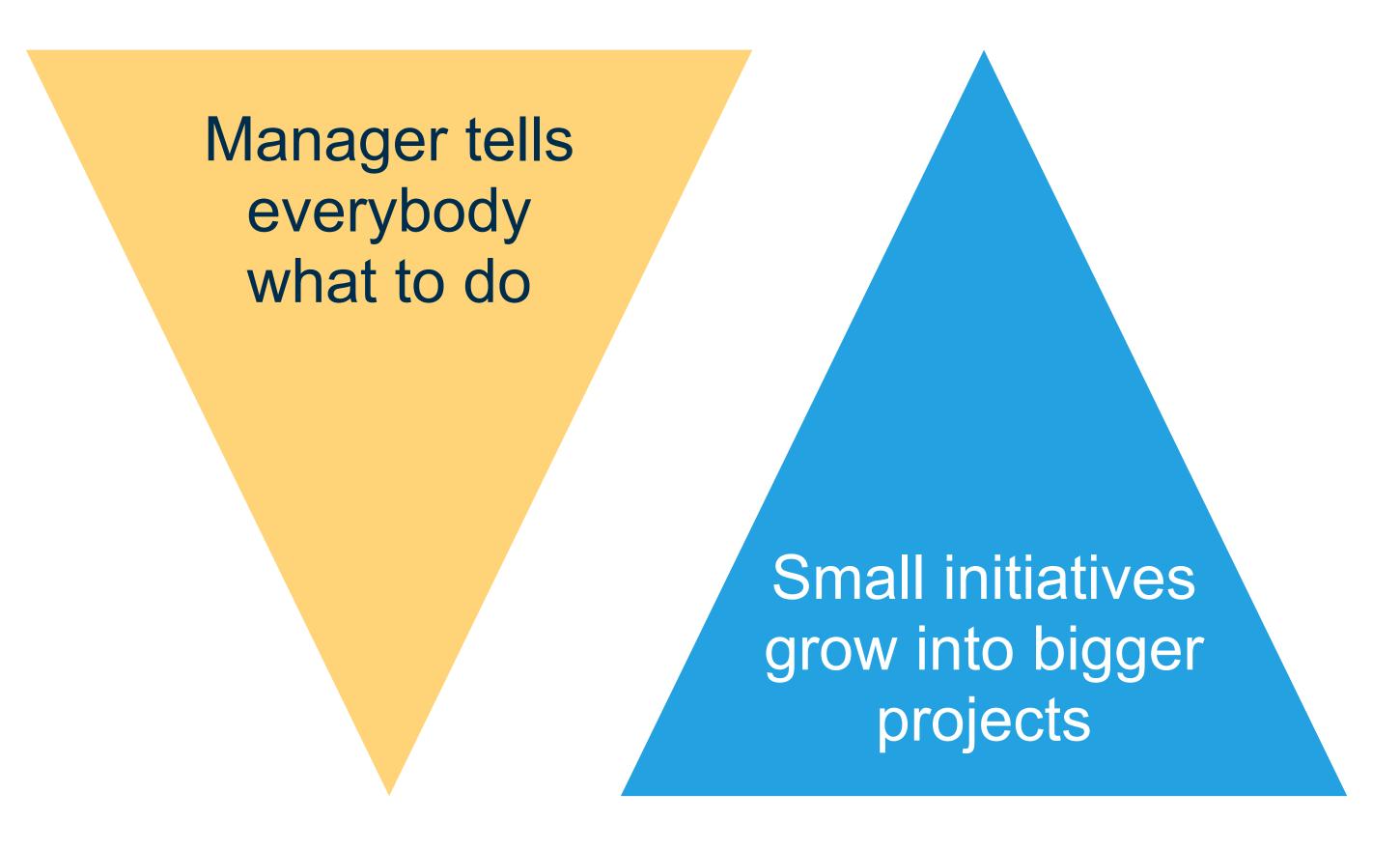




Interlude: Top-Down vs. Bottom-Up Approaches

Which approach is superior in science?

Update of the European Strategy for Particle Physics 2026: mixture of top-down and bottom-up elements



Challenge: what would be your approach to organizing a big project?



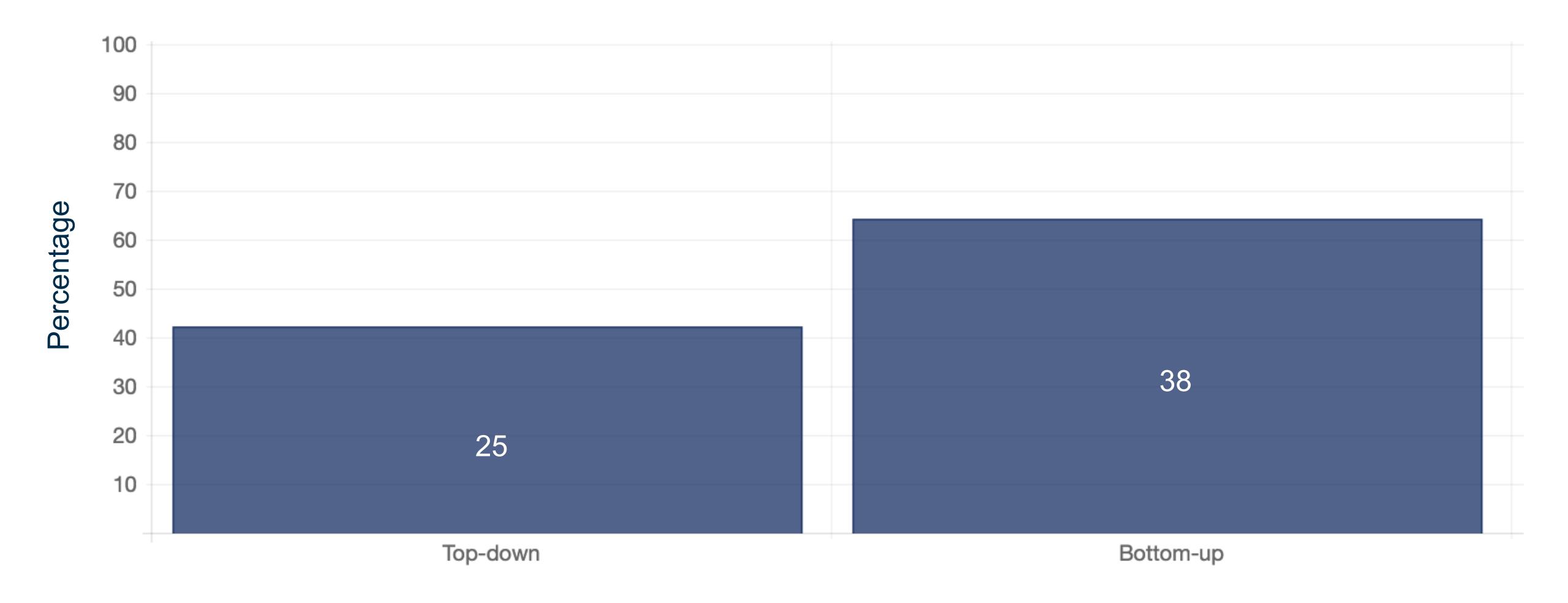
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Top-Down vs. Bottom-Up

Survey Result





Input from the Scientific Community

266 Contributions – A Big Reading Assignment

PPG Instrumentation Spreadsheet



Public link to contributions:

https://indico.cern.ch/event/1439855/contributions/

Beyond the Standard Model physics 31% (82) Neutrinos and cosmic messengers 27% (70) Rayner Dark matter and the dark sector 21% (55) Strong interations 17% (46) Electroweak physics including Higgs 16% (43) Flavour physics 14% (37) Projects and large experiments 37% (96) National inputs and national laboratories 22% (57) Others, e.g. personal contributions 8% (21) **Detector instrumentation** 30% (80) Accelerator science and technology 18% (47) Computing 14% (37) Communications, education, outreach, knowledge transfer and careers 9% (23) Sustainability 6% (16) Science drivers Community organization Enabling technologies Policy



One-week Open Symposium in Venice

- Debate scientific input → lots of discussion
- Define scientific goals and priorities
- Indico link: https://agenda.infn.it/event/44943

Inputs and outcome of discussions

→ Physics Briefing Book (due Sep 30, 2025)



Next Steps

Towards A European Strategy Update in 2026

September 2025: Physics Briefing Book published November 2025: Final inputs from national communities December 2025: European Strategy Group drafts strategy European Strategy for Particle Physics January 2026: Strategy submitted to CERN Council March/June 2026: CERN Council updates strategy





